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¡Aquí Sabemos Cuidarte!

May 24, 2024

To whom it may concern,

health and dental health services.

HPM Foundation, Inc. dba HealthproMed (HPM) is a non-profit private organization that provides primary and preventive health services in Puerto Rico. It is recognized as a Federally Qualified Health Center under Section 330 of the Federal Health Statute of the United States Federal Government. It operates six health centers in the cities of San Juan (2), Caparra, Carolina, Guaynabo, Vieques, and Culebra. It is the eligible Medicaid population's primary and preventive health provider. HealthproMed integrates primary health services with behavioral

In response to the evolving challenges of the current times and with the aim of strengthening our market position in health access in Puerto Rico, we have undertaken a Strategic Planning process for our company with the support of the London Consulting Group.

Throughout the Strategic Planning process, we have agreed upon and validated our Mission, Vision, and Values, which serve as the foundational pillars of our future.

Additionally, this exercise enabled us to develop the following strategic elements:

- Strategic Map, simplifying initiatives and graphically and simply sharing the strategy with the entire
  organization.
- Strategic Thinking to ground our Business Model in challenging yet achievable actions in the short and medium term.
- Definition and Prioritization of Strategic Initiatives, incorporating innovation and technology to exceed our clients' expectations.
- Definition of indicators and objectives, along with the methodology for monitoring the fulfillment of each Strategic Initiative.
- Communication and involvement of all organizational leaders in the commitment to act and execute
  the strategy.
- Implementation of collaboration tools for tracking, controlling progress, and executing our Strategic Plan.

We are confident that we are on the right path and will achieve the objectives we have set in terms of financial sustainability, process efficiency, and customer focus.

The professionalism and work developed by the London Consulting Group team have exceeded our expectations, and we highly recommend them for the definition and implementation of a Strategic Plan.

Cordially

Ivonne I. Rivera Hernández Chief Executive Officer